

The North American biofuels industry saw more mergers and acquisitions in 2015 than during several previous years

# 2015: A strong year for biofuels M&A

The North American biofuels industry witnessed a lot of M&A activity last year as consolidation continued in the ethanol and biodiesel subsectors. Ocean Park Advisors, a Los Angeles-based corporate finance advisory, tracked 10 M&A transactions worth an estimated \$750 million to \$850 million (€683-€774 million) in value that involved 13 plants with 888 million gpy of production capacity. There were also three additional acquisitions of advanced biofuels companies for undisclosed amounts.

While values for specific plants vary widely, 2015 saw the highest, publicly-reported price paid per gallon of production for an ethanol plant (\$1.57 for the Patriot Holdings plant). In biodiesel, the sale of the former Imperium Renewables plant in Grays Harbor, Washington, was the largest publicly-announced M&A acquisition of an



operating biodiesel plant (100 million gpy). The continued theme of consolidation of the past several years continued as serial acquirers (Green Plains, Flint Hills, and REG) and the Pacific Ethanol-Aventine merger accounted for over three quarters of the gallons transacted.

## Ethanol M&A

Over the past five years, the ethanol sector has averaged about a half dozen acquisitions totalling to 600 million gpy of production

capacity per year. Many of these deals are single-plant sales to larger, integrated industry players. The four transactions in 2015 followed this trend at 708 MGPY of capacity across eight plants in five transactions:

- **Flint Hills acquired Southwest Georgia Ethanol** – Flint Hills expanded its fleet by venturing into the Southeast to buy this plant from non-strategic sellers.
- **CHS acquired Patriot Holdings** – the major energy player, CHS, expanded

its production with the acquisition of this 125 million gpy operating plant.

- **Pacific Ethanol merged with Aventine Renewable Energy** – the publicly-traded Pacific Ethanol used its stock to acquire the Nebraska and Illinois plants from Aventine.
- **Green Plains acquired Future Fuels** – Green Plains picked up this non-operating plant located in Hopewell, Virginia.
- **Green Plains acquired Hereford Renewable Energy** – its fifth deal in the last five years, Green Plains expanded its reach into Texas.

Aside from the CHS transaction, these deals fit the model of the larger players expanding capacity through acquisition. Green Plains now operates 1.2 billion gpy, while Flint Hills reached 750 million gpy of capacity by the end of 2015. The newly combined Pacific Ethanol now runs 515 million gpy of capacity.

## 2015 North American biofuels M&A

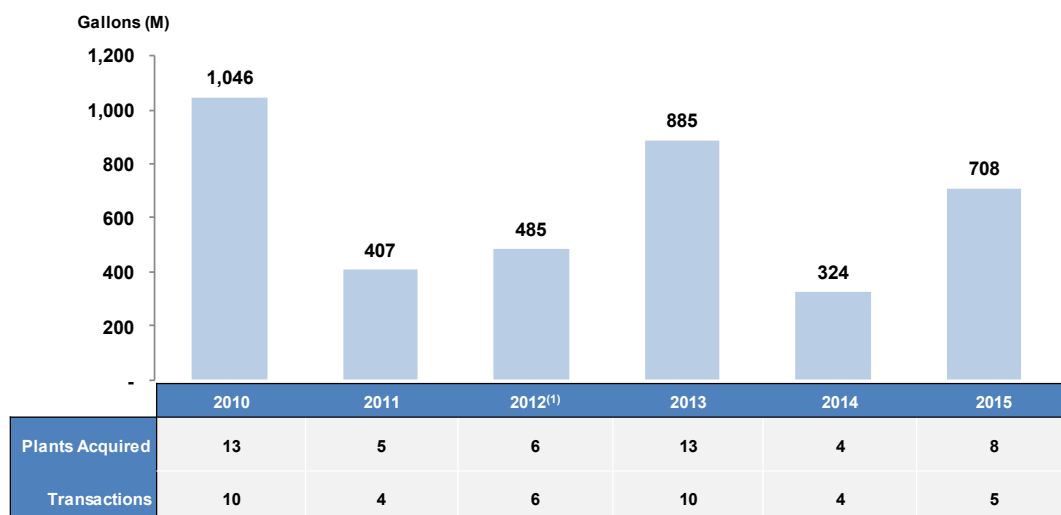
Date closed	Target	Acquirer	Announced capacity (mln gpy)	Transaction Value (\$million)	\$/ gallon
January	Southwest Georgia Ethanol	Flint Hills Resources	100	N/A	N/A
February	Great Lakes Biodiesel	Atlantic Biodiesel	45	N/A	N/A
March	Clinton County Bio Energy	Tenaska	10	N/A	N/A
June	Patriot Holdings	CHS	125	\$196	\$1.57
July	Aventine Renewable Energy	Pacific Ethanol	315	\$380	\$1.21
August	Imperium Renewables	REG	100	\$41	\$0.41
September	Producers Choice Soy Energy	Lakeview Biodiesel	10	N/A	N/A
October	Future Fuels	Green Plains	63	\$18	\$0.29
November	Hereford Renewable Energy	Green Plains	105	\$94	\$0.89
November	Veros Energy	Hero BX	15	N/A	N/A
<b>Total:</b>			<b>888</b>		

Source: company information and OPA analysis

## Biodiesel M&A

Biodiesel is much smaller than ethanol in terms of production capacity, so one would expect M&A to be smaller. The financial health of the sector has generally been weaker than ethanol, so there has been less impetus for M&A. Prior to 2015, Ocean Park had only tracked 12 publicly-announced M&A deals in the biodiesel sector. This figure excludes the numerous liquidations or distressed sales of plants that were unlikely

## North American ethanol M&A, 2010-2015



(1) Excludes Bionol Clearfield transaction due to highly distressed valuation

to ever operate again. In this context, 2015 was a banner year for biodiesel M&A, with five deals for five plants with a combined 180 million gpy of production capacity. Here is a quick look at the year's deals:

- **Atlantic Biodiesel acquires Great Lakes Biodiesel** – Atlantic Biodiesel won the bankruptcy auction to own and restart operations of this Canadian plant.
- **Tenaska acquires Clinton County Bio Energy** – Tenaska ventured into owning production assets by buying this Iowa-based plant.
- **REG acquires Imperium Renewables** – REG expanded west by picking

up the largest plant on the West Coast that is also strategically located at a marine terminal.

- **Lakeview Biodiesel acquires Producers Choice** – Lakeview acquired this non-operating plant in Missouri.
- **HeroBX buys Veros Energy** – The Lake Erie, Pennsylvania, operator added additional capacity based in Alabama.

As mentioned before, REG's acquisition of the former Imperium Renewables plant was the largest announced deal in the sector. The consolidation theme continued in biodiesel as well. REG closed its tenth

deal since 2010, accounting for 63% of the deals closed and 66% of the gallons acquired during this period.

### Advanced biofuels

Ocean Park only tracked three M&A deals in advanced biofuels during 2015. First, Renmatix acquired Mascoma's demonstration plant located in Rome, New York, for an undisclosed amount. The demonstration plant will serve as the front-end processing of biomass that will supply Renmatix's sugar production unit in Georgia. Second, Cargill acquired the fermentation technology assets of Boulder, Colorado-

based OPX Biotechnologies. The acquisition deepened Cargill's bio-based chemicals capabilities. Third, a joint venture formed by GranBio and Solvay acquired the intellectual property assets of Cobalt Technologies in a wind-down sale.

### Outlook for 2016

Ocean Park expects consolidation to continue in the ethanol industry. There are still 94 standalone plants that account for 5.3 billion gallons or 35% of domestic production. With dampened expectations for future margins, the company expects any remaining non-strategic players to explore exits. Furthermore, boards of standalone plants will continue to weigh the benefits and risks of remaining independent in an industry that continues to consolidate. Finally, financial distress at the corporate level of Abengoa could put its 400 million gpy of US-based ethanol production capacity in play.

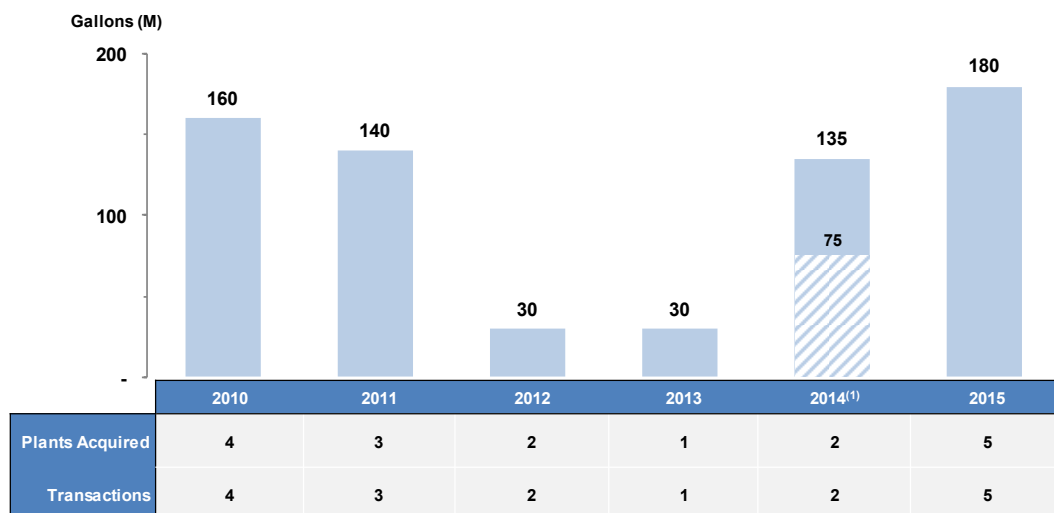
For biodiesel, 2016 could be a bumper M&A year depending on Congressional action on the Blenders Tax Credit and/or Producers Tax Credit and the industry's reaction to the increased Renewable Volume Obligation (RVO) issued by the US Environmental Protection Agency (EPA). At press time, these issues were still undecided.

Advanced biofuels, such as cellulosic, faced stiff headwinds in 2015 as funding remained scarce and many business plans were disrupted by falling crude prices and EPA reductions in the RVO. Ocean Park expects more advanced biofuels companies to seek mergers or sales in 2016 if these difficult industry conditions persist. ●

### For more information:

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## North American biodiesel M&A, 2010-2015



(1) Includes the Dynamic Fuels renewable diesel plant transaction